

EUPHA Newsletter 12, 2008

Published: 19 December 2008

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1. EUPHA is looking for a new president (2011-2012)

The Advisory Nominations Committee of the EUPHA Governing Board has just started its search for candidates for the post of EUPHA president 2011-2012. The preferred profile of the 2011-2012 president is:

- Familiarity with EUPHA organisation, activities and objectives
- High visibility in European public health, with recognized expertise in at least one of the four pillars.
- Excellent networking ability.
- Capacity to motivate and cooperate.
- Willingness and availability to spend approximately 10-12 days per year in Utrecht/Brussels
- Commitment to support the organizational and financial development of EUPHA.

Candidates can also be nominated by the full members of EUPHA. If you are interested or you know of someone who would be interested, please contact your national member association or send an email to: d.zeegers@nivel.nl. The deadline for nominations is 1 February 2009.

2. EUPHA 2009: Lodz, Poland

In 2009, the second joint European Conference on Public Health will be organised in Lodz, Poland from 25 to 28 November The conference is jointly organised by:

- EUPHA The European Public Health Association
- ASPHER The Association of Schools of Public Health in the European Region
- The Polish Association of Public Health
- The Nofer Institute of Occupational Medicine

Abstract submission for both conferences will be open from 1 January 2009 to 1 May 2009 (midnight).

Please go to: http://www.eupha.org/site/upcoming_conference.php for more information.

3. EUPHA 2008: updated website

The 2008 Lisbon EUPHA conference website has been updated with:

- the participants' evaluation report
- EUPHA 2008 Roundtable on vaccination policies: Presentations available. During its last annual conference in Lisbon, EUPHA organised a roundtable entitled "The successful implementation of vaccination policies: a public health challenge". It analysed the critical elements which drive the acceptance and adoption of new vaccination policies in the complex environment of vaccinology. The presentations are now available on EUPHA website.

For more information, please check: http://www.eupha.org/site/past_conference_2008.php

4. WFPHA Tri-annual congress 2009, Istanbul, Turkey

The 12th World Congress on Public Health will be held April 27 - May 01, 2009 in Istanbul, Turkey. Organized by the World Federation of Public Health Associations (WFPHA) (www.wfpha.org) and hosted by the Turkish Public Health Association (TPHA) (www.t-hasak.org). The Congress will address the enormous challenges and opportunities for public health organizations worldwide and be an opportunity for getting together with the various professionals and disciplines related to Public Health, at a national and international level and share the latest ideas and experiences in public health education, research and practice in the wonderful environment of Istanbul, Turkey.

The organizers invite local, national and international public health leaders, advocates and students to submit abstracts dealing with the major cross-cutting sub-themes. -These abstracts should demonstrate the link between public health education, research, and practice and improved health outcomes.

The Congress theme is *"Making a Difference in Global Public Health: Education, Research, and Practice".* Sub themes have been defined by the National and International Planning Committee. Abstracts can be submitted in the following general topics: **(The 2nd Call for Abstracts website)**

I. Public Health Education for the 21st Century (6 sub-themes)

II. Public Health Research & Policy Development (19 sub-themes)

III. Public Health Practices Around the Globe (21 sub-themes)

Further information can be obtained from the official web site of the 12th World Congress on Public Health www.worldpublichealth2009.org.

5. Job opportunities

For the STEPS project (strengthening engagement in public health research), EUPHA office is looking for:

Project officer (3-4 days per week)

12 months (renewable to a maximum of 26 months) Salary indication: € 45'000 to 60'000 per year

From 2009, EUPHA is a partner in a new project: STEPS (Strengthening Engagement in Public Health Research), funded though DG Research to promote participation of Civil Society Organisations (CSO) in research.

STEPS will coordinate four groups of stakeholders – practitioners, citizen health organisations, research institutions and ministries. It will:

 - collect information on public health research in collaboration with EUPHA member associations: EUPHA will ask member associations to identify a person to be the national 'Research Contact', who will assist in identifying information on public health research. STEPS will hold a meeting for contact points at the 2009 Conference in Lodz. - in the twelve 'new' EU member states, hold workshops to promote development of public health research programmes:

- Skalbes, a CSO in Latvia and partner in STEPS, will coordinate the stakeholder workshops for the first half of 2010.
- share national experiences at European level and internationally.

Results will be collected within a EUPHA web database, and presented and discussed at the November 2010 EUPHA Conference.

The project officer will be responsible for the following activities:

- Management and coordination of the STEPS project
- Organise all management meetings of the project (5 planned)
- Organise the STEPS activities at the EUPHA conferences in Lodz (2009) and Amsterdam (2010)
- Produce promotion materials
- Coordinate the development of web pages and the national contributions to the web pages
- Assist Skalbes (Latvia) in the organisation of 12 national workshops
- Report on national public health research processes and priorities
- Provide quarterly reports of activities and spending
- All other activities

For this post, EUPHA is looking for:

- Senior project officer with a background in research
- Experience in international project management
- Affinity with EUPHA's mission and goals
- Proficiency in the English language.

The post will be based at EUPHA Headquarters in Utrecht, the Netherlands.

If you are interested, please send an email with your CV to: office@eupha.org before 15 January 2009.

6. Interesting news

EMEA

The European Medicines Agency is conducting some research into the way it communicates with its primary partners and stakeholders. We would very much like you to participate, if possible, by completing the online survey linked below:

https://www.surveymonkey.com/s.aspx?sm=lvcRueKYToJzmGTco3K0rA_3d_3d

It is a short survey and should not take too much of your time – probably less than 10 minutes. The better we understand your needs and views, the better we can respond to them. We hope we can count on you for helping us with this research, and thank you in advance for your time. We would also greatly appreciate if you could forward this e-mail to any partner organisations you work with who are likely to be in a position to respond to this survey. More information : http://www.emea.europa.eu/

Andalusian School of Public Health

Europubhealth Masters course is supported by the Erasmus Mundus programme launched by the European Commission early 2004. Erasmus Mundus offers grants to Europubhealth students under the following conditions: No EU member, and not residing in any UE Member State or participating country. For each student, the grant amounts to 21,000 € per academic year (42,000 € for two years). To apply to Erasmus Mundus grants, you just have to apply to Europubhealth master, by simply crossing the dedicated box on Europubhealth application form. More information: www.europubhealt.org or www.easp.es

Canada Gairdner Global Health Award

Website: http://www.gairdner.org/awards/nominati/thegaird Nominations for 2009 should be received no later than December 31, 2008 The Canada Gairdner Global Health Award is directed at health issues pertaining to developing countries. It recognizes those who have made major scientific advances in any one of four areas:

- basic science,
- clinical science or
- population health or
- environmental health.

These advances must have, or have potential to make a significant impact on health outcomes in the developing world. Nominations for leadership and administration, however outstanding, do not fall within the parameters of this award. The long-term goal of this prize is to reward and stimulate members of the global scientific and medical community to undertake research that will lead to advances valuable to the health of nations. The Global Health Award consists of \$100,000 (CDN), a framed certificate with appropriate citation and a specially designed sculpture. The purpose for the Canada Gairdner Global Health Award is the recognition of individual whose seminal scientific work constitutes a discovery or a highly tangible achievement toward improving our knowledge of and application to global health, and also to generate scientific momentum in the field as well as augmenting public awareness.

- 1. The Prize will be valued at \$100,000 each.
- 2. The Prize is to be used by the recipient for personal use.
- 3. A Global Health Advisory Committee will be responsible for selecting a short list of candidates for presentation to the Medical Advisory Board.
- 4. The Board of Directors of the Gairdner Foundation will approve the selection of the winner.
- 5. Awards are made to residents of any country without restriction of gender, race, religion, creed or nationality.
- 6. The Prize may be presented either at the time of Canada Gairdner International Awards in October or at a special event in Ottawa in the spring.
- 7. The first Prize will be given on October 29, 2009, on the occasion of the Foundation's 50th Anniversary Awards Dinner in Toronto.

Nominations

- 1. The Gairdner Foundation will invite those in the international scientific health and medical community to nominate candidates for the Canada Gairdner Global Health Award.
- 2. Nomination letters should describe the key role of the nominee (s) in relevant successful advances and should be accompanied by a full curriculum vitae with a complete mailing address and at least two supporting letters that detail a major discovery or sustained advance.
- 3. The work of the nominee should be compared with that of others in the field, together with clearly articulated reasons why this work distinguishes the nominee's work from others in the same scientific topic.
- 4. If two or three are nominated to share the Prize, the reasons why it should be shared must be clearly delineated.
- 5. A call for nominations will be published on The Gairdner Foundation website and suitably advertised in appropriate scientific journals.
- 6. Nominations will be held for up to 3 years, but must be updated annually.

Selection Process

- 1. The Gairdner Foundation President will form a Gairdner Foundation/ International Global Health Award Advisory Committee consisting of at least five members.
- 2. The Advisory Committee will reflect international composition in the field of Global Health with a clear understanding of the basic clinical and social science issues in global and population health.
- 3. The President of The Gairdner Foundation will appoint the Chairman and members of the Advisory Committee.
- 4. The Advisory Committee will meet in person or via teleconference to review all nominations and consult together as necessary, with an agenda and attachments (if any) mailed for receipt by each no less than ten days in advance.
- 5. The Advisory Committee will normally select the recipient no later than January of the year in which the award is to be made.
- The selection will be submitted to the Medical Advisory Board for final selection and to The Gairdner Foundation Board of Directors for formal approval no later than January 31st of the award year.
- 7. All selections are final and not subject to review or challenge.

Announcement

- 1. A formal announcement of the awardee will be made at least three months prior to the annual Canada Gairdner Foundation awards presentation.
- 2. The Gairdner Foundation will insure that a prime time slot is allotted for prize presentation and a major lecture by the awardee.
- 3. The lecture may be given as a keynote before a full Symposium as it is anticipated that the Prize will be an incentive to have a state-of-the art symposium on advances in global health studies.
- 4. Logistics for presentation ceremony for Canada Gairdner Global Health Award will be the responsibility of the Gairdner Foundation.

Please submit in electronic format (MS Word or PDF) to nominations@gairdner.org and follow up hard copy to: John H. Dirks, MD President & Scientific Director The Gairdner Foundation 44 Charles Street West Suite 4706 Toronto, ON M4Y 1R8 Phone: 416-596.9996 Fax: 416-596-9992

E-Mail: nominations@gairdner.org

7. European NGOs working for public health in Europe

This new section will introduce a different NGO working for public health in Europe every month. This month: the European Patients' Forum (EPF).



EPF is the umbrella organisation of pan-European patient organisations active in the field of European public health and health advocacy. EPF was founded in 2003 to become the collective patients' voice at EU level, manifesting the solidarity, power and unity of the EU patients' movement. EPF currently represent 37 patients organisations – which are chronic disease specific patient organisations operating at EU level and national coalitions of patients organisations.

EPF's vision is high quality, patient-centred, equitable healthcare for all patients throughout the European Union.

EPF facilitates exchange of good practice and challenging of bad practices on patients' rights, equitable access to treatment and care, and health-related quality of life between patient organisations at European level and at Member state level

Read EPF's regular update on EU health developments from a patients perspective – if you would like to subscribe please visit: http://www.eu-patient.eu/index.php

8. Upcoming courses and conferences

Going International (Partner of EUPHA)

Going International (GI) is a service provider that maintains close contact to people and organizations throughout the world. Their information platform and service range cover the fields of medicine, public health, international development cooperation and humanitarian assistance. GI promotes training and further education for experts and newcomers in public health and humanitarian assistance around the globe. The flagship of GI is the international course catalogue "medicine, public health", a unique annual publication listing courses and congresses in the fields of biomedicine, public health and development cooperation. For further information: http://www.going-international.at/index.php?lang=EN

Title	DISABILITY AND DEVELOPMENT
Date	January 12th - 30th, 2009
Place	London, UK
Organiser	University College London (UCL) / Centre for International Child Health

More information	cihdcour@ich.ucl.ac.uk, www.ucl.ac.uk
Title	EHMA Winter Roundtable Series: Patient Safety and Quality of Health
Date Place Organiser Deadline More information	Services 22 January 2009, 12.15 – 14.30 To be confirmed EHMA 20 January 2009 diana.kappler@ehma.org
Title Date Place Organiser More information	"Diagnosis Related Groups – Leading the Debate" 5 March 2009 European Parliament, Brussels EHMA federico.torres@ehma.org
Title Date Place Organiser More information	MANAGEMENT COURSE FOR DEVELOPMENT PRACTITIONERS 16 March – 10 April 2009 Ede, the Netherlands MDF Training & Consultancy www.mdf.nl
Title:	International Conference on Health and Recreation in Forest and Landscape - Challenges, Theories, Research Studies and Practical
Date: Place: Organiser: More information:	Solutions 1 - 3 April 2009 Birmensdorf, Switzerland Swiss Federal Institute for Forest, Snow and Landscape Research (WSL) www.wsl.ch/landscapeandhealth
Title	PhD course: Qualitative and Quantitative Research Methods in Pharmacy
THE	•
Date	Practice and Medicine Use
Date Place	Practice and Medicine Use 11 to 15 May 2009. Copenhagen, Denmark
Date Place Organiser	Practice and Medicine Use 11 to 15 May 2009. Copenhagen, Denmark The Faculty of Pharmaceutical Sciences, University of Copenhagen
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Title Date Place Organiser Deadline More information	Forum 2009 Innovating for the health of all: Innovation in systems of research for health and health equity 16-20 November 2009 Havana, Cuba Global Forum for Health Abstracts: 15 January 2009 www.globalforumhealth.org
Title	Toward a better work and well-being international conference
Date	10-12 February 2010
Place	Crowne Plaza Helsinki, Finland
Organiser	Finnish Institute of Occupational Health
Deadline	Abstracts: 7 September 2009. Early registration: 2 November 2009
More information	www.ttl.fi/betterwork
Title	8 th European Conference on Health Economics: connecting health and economics
Date	7-10 July 2010
Place	Finlandia Hall, Helsinki, Finland
Organiser	ECHE
More information	www.eche2010.fi
Title	20 th IUHPE World conference on health promotion: Health, equity and sustainable development
Date	11-15 July 2010
Place	Geneva, Switzerland
Organiser	IUHPE, Health Promotion Schweiz
More information	www.iuhpeconference.net

9. Interesting publications

Young Voices in Research for Health 2008 Climate change and health: research challenges for vulnerable populations

Global Forum for Health Research, 158 pages (English), ISBN 978-2-940401-11-6 Available online at: http://www.globalforumhealth.org/filesupId/Young%20Voices/08/GFHR_YoungVoices2008-full.pdf

Monitoring Financial Flows for Health Research 2008 Prioritizing research for health equity Global Forum for Health Research, 156 pages (English), ISBN 978-2-940401-10-9 Available online at:

http://www.globalforumhealth.org/filesupId/MFF08/MonitoringFinancialFlows2008.pdf

Neglected Infections of Poverty in the United States of America

Peter J. Hotez, and Sabin Vaccine PLoS Negl Trop Dis 2(6): e256. doi:10.1371/journal.pntd.0000256 - 2008 Editor: Simon Brooker, London School of Hygiene & Tropical Medicine, United Kingdom Website: http://www.plosntds.org/article/info:doi%2F10.1371%2Fjournal.pntd.0000256

Child Maltreatment The Lancet Series

Launched in London, UK, Dec 2, 2008 Website: http://www.thelancet.com/series/child-maltreatment [subscrition required]

Guiding Good Research

Biomedical Research Ethics and Ethics Review Miriam Shergold RAND Europe's Health Research System Observatory Documented Briefing series, funded by the UK Department of Health 2008 Available online PDF file [45p.] at: http://www.rand.org/pubs/documented_briefings/2008/RAND_DB536.pdf

Private Health Insurance in Canada

Jeremiah Hurley, G. Emmanuel Guindon

October 15, 2008 This paper is forthcoming as a chapter in Private Health Insurance and Medical Savings Accounts: Lessons from International Experience,

S. Thomson, E. Mossialos and R. G. Evans, Eds, London: Cambridge University Press. The Centre for Health Economics and policy Analysis (CHEPA) Working Paper Series, 2008 Available online at: http://www.chepa.org/LinkClick.aspx?link=pdf%2fCHEPA+WP+08-04+Hurley_PrivIns_Canada_Rd2_Oct15_fnl_WPsub.pdf&tabid=130&mid=450

Good Practices in Health Financing. Lessons from Reforms in Low- and Middle-Income Countries Pablo Gottret, George J. Schieber, and Hugh R. Waters Editors 2008 The International Bank for Reconstruction and Development / The World Bank

Available online as PDF file [530p.] at: http://siteresources.worldbank.org/INTHSD/Resources/376278-1202320704235/GoodPracticesHealthFinancing.pdf

The Good Indicators Guide: Understanding how to use and choose indicators

UK NHS Institute for Innovation and Improvement, 2008 APHO, Association of Public Health Observatories Available online as PDF file [40p.] at: http://www.apho.org.uk/resource/item.aspx?RID=44584

Is Private Health Care the Answer to the Health Problems of the World's Poor?

Kara Hanson, Lucy Gilson, Catherine Goodman, Anne Mills, Richard Smith, Richard Feachem, Neelam Sekhri Feachem, Tracey Perez Koehlmoos, Heather Kinlaw PLoS Med 5(11): e233 doi:10.1371/journal.pmed.0050233 November 2008 Available online at: http://medicine.plosjournals.org/perlserv/?request=get-document&doi=10.1371%2Fjournal.pmed.0050233

Essential medicines out of reach for most people

WHO World health Organization: http://www.who.int/mediacentre/news/releases/2008/pr45/en/index.html

HAI - Health Action International: http://www.haiweb.org/medicineprices/

Full article PDFat: http://www.haiweb.org/medicineprices/01122008/MedPrices%20-%20Word.pdf

The Bamako call to action: research for health

Editorial The Lancet - Vol 372 - November 29, 2008 Website: http://www.thelancet.com/journals/lancet/issue/current [Subscription required]

First Steps to Equity - Ideas and Strategies for Health Equity in Ontario, 2008-2010 November, 2008

Dianne Patychuk, Daniela Seskar-Hencic, Available online PDF file [30p.] at: http://www.healthnexus.ca/policy/firststeps_healthyequity.pdf

An up-close look at seven major health professions

Work patterns vary by age and gender Canadian Institute for Health Information (CIHI) - December 1, 2008 Available online at: http://secure.cihi.ca/cihiweb/dispPage.jsp?cw_page=home_e

Overcoming social and health inequalities among U.S. women of reproductive age

—Challenges to the nation's health in the 21st century Shahul H. Ebrahima, John E. Andersona, , Rosaly Correa-de-Araujob, Samuel F. Posnera, and Hani K. Atrasha,

Health Policy (2008), doi:10.1016/j.healthpol.2008.09.011 Available online at: Health Policy

Welfare state regimes and income-related health inequalities:

a comparison of 23 European countries T. A. Eikemo, C. Bambra, K. Joyce and Espen Dahl Available online at: http://eurpub.oxfordjournals.org/cgi/content/full/18/6/593

Education For All Global Monitoring Report focuses on inequalities

Overcoming inequality: why governance matters UNESCO - Paris, 25 November, 2008 Website: http://portal.unesco.org/en/ev.php-URL_ID=44116&URL_DO=DO_TOPIC&URL_SECTION=201.html

Reducing Gaps in Health: A Focus on Socio-Economic Status in Urban Canada

CIHI's Canadian Population Health Initiative in collaboration with CIHI's Health Indicators department, the Urban Public Health Network, the Institut national de santé publique du Québec and Statistics Canada.

Full report available online as PDF file [171p.] at: http://secure.cihi.ca/cihiweb/products/Reducing_Gaps_in_Health_Report_EN_081009.pdf

National Action Plan to Reduce Health Inequalities 2008–2011

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- Health information: 2004 funded projects
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- Health determinants: HELP For a life without tobacco campaign
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- Threats to health: HIV/AIDS World AIDS day 2008
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- Risk assessment: Scientific Committee on Emerging and Newly Identified Health Risks Minutes of the 26th Plenary Meeting Brussels, 23 September 2008
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- Health information: 2004 funded projects
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 National Focal Points of the Member States and participating countries List updated
- Overview of health strategy: Event
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- Risk assessment
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- Health determinants: Tobacco
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- Risk assessment: Scientific Committee on Health and Environmental Risks
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- Health determinants: Alcohol
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- Health determinants: European Alcohol and Health Forum Third plenary meeting, Brussels, 13 November 2008 Presentations
- Health determinants: European Alcohol and Health Forum
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 Presentations
- Health determinants: Mental health
 Mental Health Briefing sheets Page updated

11. European Centre for Diseases Control: Eurosurveillance

Eurosurveillance, Volume 13, Issue 47, 20 November 2008

SPECIAL ISSUE ON ANTIMICROBIAL RESISTANCE (PART 2) EDITORIALS Increasing multidrug resistance and limited treatment options: situation and initiatives in Europe http://www.eurosurveillance.org/ViewArticle.aspx?ArticleId=19043 RAPID COMMUNICATIONS Setting up an enhanced surveillance of newly acquired hepatitis C infection in men who have sex with men: a pilot in London and South East region of England http://www.eurosurveillance.org/ViewArticle.aspx?ArticleId=19042

REVIEW ARTICLES Emergence and spread of vancomycin resistance among enterococci in Europe http://www.eurosurveillance.org/ViewArticle.aspx?ArticleId=19046

Increasing prevalence of ESBL-producing Enterobacteriaceae in Europe http://www.eurosurveillance.org/ViewArticle.aspx?Articleld=19044

Emergence of extensively drug-resistant and pandrug-resistant Gram-negative bacilli in Europe http://www.eurosurveillance.org/ViewArticle.aspx?ArticleId=19045

Eurosurveillance, Volume 13, Issue 48, 27 November 2008

EDITORIALS HIV infections and AIDS: continuous vigilance needed to contain the epidemic http://www.eurosurveillance.org/ViewArticle.aspx?Articleld=19047

RAPID COMMUNICATIONS Phylogenetic analysis of West Nile virus isolated in Italy in 2008

http://www.eurosurveillance.org/ViewArticle.aspx?ArticleId=19048

A persistent problem with scabies in and outside a nursing home in Amsterdam: indications for resistance to lindane and ivermectin

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SURVEILLANCE AND OUTBREAK REPORTS Parvovirus outbreak in a kindergarten in a municipality in the north of Portugal, April-June 2008 http://www.eurosurveillance.org/ViewArticle.aspx?ArticleId=19053

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RESEARCH ARTICLES

The Russian influenza in Sweden in 1889-90: an example of Geographic Information System analysis http://www.eurosurveillance.org/ViewArticle.aspx?ArticleId=19056

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SURVEILLANCE AND OUTBREAK REPORTS

Surveillance of listeriosis in Navarre, Spain, 1995-2005 – epidemiological patterns and characterisation of clinical and food isolates

http://www.eurosurveillance.org/ViewArticle.aspx?ArticleId=19058

12. WHO: new publications

New publications issued by WHO – December 2008

We are pleased to provide you with the list of WHO information products recently released. Please click on Just published You can also consult our information products catalogues in pdf format or select a subject catalogue from our e-commerce web site: WHO Catalogues

Please note that our new Autumn 2008 Catalogue of WHO Information Products is now available online.

Atlas of Health in Europe. Second edition 2008

The second edition of this statistical atlas presents key health figures for the WHO European Region.

Health Technology Assessment and Health Policy-making in Europe

This book reviews the relationship between health technology assessment and policy-making, and examines how to increase the contribution such research makes to policy- and decision-making processes.

Health Targets in Europe

This book draws on a series of case studies on the use of health targets, written by experts from Catalonia (Spain), England (United Kingdom), Flanders (Belgium), France, Germany, Hungary and the Russian Federation.

World Report on Child Injury Prevention

WHO and UNICEF have developed this report to raise awareness about the magnitude, risk factors and impacts of child injuries globally, to draw attention to the preventability of the problem and present what is known about the effectiveness of intervention strategies.

Health in Asia and the Pacific

This publication provides a narrative of many aspects of the current health situation in the Region, supported by statistical data.

Bulletin of the World Health Organization, Vol. 86, No. 12, 2008

As the flagship periodical of WHO, the Bulletin is a leading international voice on public health issues. This peer-reviewed monthly draws on the expertise within WHO to provide a vital resource for those interested in research, policy issues and debate on international public health, particularly the problems confronting developing countries.

Books in French

Rapport annuel de l'ONUSIDA 2007

Pour permettre à chaque pays de "bien connaître l'épidémie" à laquelle il fait face, l'ONUSIDA recommande l'utilisation de méthodes, outils et logiciels régulièrement évalués et adaptés en fonction de l'évolution de l'épidémie et des besoins afférents.

Books in Spanish

Informe anual del ONUSIDA 2007

Con el fin de que cada país "conozca su epidemia", el ONUSIDA recomienda el uso de metodologías, herramientas y programas informáticos que se revisan y adaptan periódicamente para responder a la evolución de la epidemia y las necesidades cambiantes.